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May 1, 2026

Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)



Company name: ASAHI INTELLIGENCE SERVICE CO., LTD.
 Listing: Tokyo Stock Exchange
 Securities code: 9799
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 Scheduled date of annual general meeting of shareholders: June 25, 2026
 Scheduled date to commence dividend payments: June 26, 2026
 Scheduled date to file annual securities report: June 24, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and securities analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	16,548	4.6	1,645	3.8	1,702	5.6	1,276	7.3
March 31, 2025	15,820	7.0	1,585	11.1	1,611	10.6	1,189	11.0

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended					
March 31, 2026	82.37	-	10.7	11.4	9.9
March 31, 2025	76.50	-	10.5	11.3	10.0

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2026: ¥- million

For the fiscal year ended March 31, 2025: ¥- million

(Note) The Company conducted a 2-for-1 stock split of its common shares on October 1, 2024. The figures for basic earnings per share have been calculated based on the assumption that the stock split had taken place at the beginning of the fiscal year ended March 31, 2025.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of				
March 31, 2026	15,235	12,180	79.9	795.48
March 31, 2025	14,645	11,684	79.8	751.64

Reference: Equity

As of March 31, 2026: ¥12,180 million

As of March 31, 2025: ¥11,684 million

(3) Non-consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	1,045	(867)	(1,032)	5,342
March 31, 2025	927	(527)	(480)	6,197

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio	Ratio of dividends to net assets
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ended March 31, 2025	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2025	-	28.00	-	18.00	-	497	41.8	4.4
March 31, 2026	-	16.00	-	18.00	34.00	529	41.3	4.4
March 31, 2027 (Forecast)	-	17.00	-	17.00	34.00		42.6	

(Note) The Company conducted a 2-for-1 stock split of its common shares on October 1, 2024.

Dividend for the second quarter-end for the fiscal year ended March 31, 2025 is the actual amount prior to said stock split, while dividends for the fiscal year-end for the fiscal year ended March 31, 2025, the second quarter-end and fiscal year-end for the fiscal year ended March 31, 2026, and the dividend forecasts for the second quarter-end and fiscal year-end for the fiscal year ending March 31, 2027 are amounts after said stock split.

3. Non-consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	8,550	5.3	729	2.1	760	2.6	520	(3.7)	33.95
Full year	17,500	5.8	1,750	6.3	1,814	6.6	1,221	(4.3)	79.73

*** Notes**

(1) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(2) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	16,529,700 shares
As of March 31, 2025	16,529,700 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,217,416 shares
As of March 31, 2025	984,964 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	15,493,194 shares
Fiscal year ended March 31, 2025	15,544,735 shares

(Note) The number of treasury shares deducted in the calculation of the number of treasury shares at the end of the period and the average number of shares outstanding during the period for the fiscal year ended March 31, 2026 includes shares of the Company held by the employee stock ownership plan (ESOP) trust.

* These non-consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

* Proper use of earnings forecasts and other special matters

(Cautions on forward-looking statements, etc.)

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions deemed reasonable as of the date of publication of this document. The Company makes no warranty as to the feasibility of its projections. Actual results may differ significantly from these forecasts due to a wide range of factors. For assumptions underlying the financial results forecast and precautions regarding their use, please refer to “(4) Future Outlook” under “1. Overview of Operating Results, etc.” of the Attachments.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year under Review

During the fiscal year under review, the Japanese economy continued a moderate recovery, supported by a rebound in private consumption, improvements in corporate earnings, and firm employment and income conditions. Looking ahead, however, the outlook remains uncertain, and continued attention is required regarding factors such as U.S. policy trends, a diversification of geopolitical risks, prolonged inflation, and fluctuations in financial and capital markets.

In the information services industry, strategic IT investments aimed at business expansion and addressing labor shortages have been increasing. Demand is expanding for initiatives related to digital transformation (DX), including AI, cloud services, security measures, and RPA, as well as for the renewal of conventional systems.

Under these circumstances, the Company achieved revenue growth by promptly identifying customer needs and enhancing its proposal capabilities, thereby securing new projects and improving contract pricing. In particular, increased orders in the automotive-related and financial and insurance sectors made a significant contribution. On the profit side, although costs increased due to strengthened recruitment to secure engineers, investments in training, wage improvements, and enhancements to the office environment, the Company recorded an increase in profit compared with the previous year.

As a result, for the fiscal year under review, net sales were ¥16,548 million (up 4.6% year-on-year), operating profit was ¥1,645 million (up 3.8% year-on-year), ordinary profit was ¥1,702 million (up 5.6% year-on-year), and profit was ¥1,276 million (up 7.3% year-on-year).

An overview by division is as follows.

(Network Services)

As a result of strengthening proposal activities to customers, orders, primarily in the automotive-related and financial and insurance sectors, expanded, resulting in net sales of ¥13,985 million (up 5.8% year-on-year).

(System Development)

Although the Company made efforts to secure projects related to customers' DX initiatives and business applications, net sales were ¥2,281 million (down 0.2% year-on-year), due to the transition of certain system development projects from the development phase to the operation phase.

(System Operations)

In mainframe-related operations and operational services, prices continue to decline amid market contraction. Accordingly, the Company has been continuously promoting a shift from mainframe technologies to network-based technologies, resulting in net sales of ¥280 million (down 9.8% year-on-year).

(2) Overview of Financial Position for the Fiscal Year under Review

(Assets)

At the end of the fiscal year under review, current assets decreased by ¥214 million compared with the end of the previous fiscal year, to ¥10,221 million. This was mainly due to increases in accounts receivable - trade of ¥216 million, securities of ¥198 million, and deposits paid included in other of ¥224 million, partially offset by decreases in cash and deposits of ¥855 million and prepaid expenses of ¥5 million. Non-current assets increased by ¥803 million from the end of the previous fiscal year, to ¥5,014 million. This was primarily attributable to increases in investment securities of ¥445 million, prepaid pension costs of ¥206 million, and insurance funds of ¥94 million.

As a result, total assets increased by ¥589 million from the end of the previous fiscal year, to ¥15,235 million.

(Liabilities)

At the end of the fiscal year under review, current liabilities increased by ¥58 million compared with the end of the previous fiscal year, to ¥2,931 million. This was mainly due to increases in the provision for share-based payments of ¥57 million and accrued expenses of ¥36 million, partially offset by decreases in accrued consumption taxes included in other of ¥21 million and provision for bonuses of ¥25 million. Non-current liabilities increased by ¥34 million from the end of the previous fiscal year, to ¥123 million. This was primarily attributable to an increase in lease liabilities of ¥37 million.

As a result, total liabilities increased by ¥93 million compared with the end of the previous fiscal year, to ¥3,054 million.

(Net assets)

At the end of the fiscal year under review, net assets increased by ¥496 million compared with the end of the previous fiscal year, to ¥12,180 million. This was mainly attributable to the recognition of profit of ¥1,276 million, increases in other capital surplus of ¥189 million and treasury shares of ¥469 million, partially offset by a decrease due to the dividends paid of ¥533 million.

(3) Overview of Cash Flows for the Fiscal Year under Review

At the end of the fiscal year under review, cash and cash equivalents (hereinafter “cash”) decreased by ¥855 million compared with the end of the previous fiscal year, to ¥5,342 million. The status of each cash flow and contributing factors are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities amounted to ¥1,045 million (compared with net cash provided of ¥927 million in the previous fiscal year). This was mainly attributable to profit before income taxes of ¥1,726 million, income taxes paid of ¥445 million, and increases in trade receivables of ¥216 million and prepaid pension costs of ¥206 million.

(Cash flows from investing activities)

Net cash used in investing activities amounted to ¥867 million (compared with net cash used of ¥527 million in the previous fiscal year). This was mainly attributable to purchase of investment securities of ¥1,002 million, proceeds from redemption of securities of ¥500 million, payments of leasehold and guarantee deposits of ¥150 million, purchase of securities of ¥100 million, and purchase of insurance funds of ¥94 million.

(Cash flows from financing activities)

Net cash used in financing activities amounted to ¥1,032 million (compared with net cash used of ¥480 million in the previous fiscal year). This was mainly attributable to purchase of treasury shares of ¥584 million and dividends paid of ¥534 million.

(Reference) Trends in cash flow-related indicators

Trends in cash flow indicators of the Company are as follows:

	FY3/22	FY3/23	FY3/24	FY3/25	FY3/26
Equity-to-asset ratio (%)	78.9	78.9	78.7	79.8	79.9
Equity-to-asset ratio based on market value (%)	76.1	71.0	78.6	103.4	100.8
Interest-bearing debt to cash flow ratio (years)	0.3	0.4	0.2	0.2	0.2
Interest coverage ratio (times)	438.4	327.9	655.6	594.0	525.2

Notes: Equity-to-asset ratio: Equity / Total assets

Equity-to-asset ratio based on market value: Market capitalization / Total assets

Interest-bearing debt to cash flow ratio: Interest-bearing debt / Operating cash flow

Interest coverage ratio: Operating cash flow / Paid interest

1. Market capitalization is calculated by multiplying the closing share price at the end of period by the total number of issued shares at the end of the period (excluding treasury shares).
2. Interest-bearing debt includes all debt on the non-consolidated balance sheets that incur interest.
Furthermore, regarding the paid interest, we use the interest paid recorded on the non-consolidated statements of cash flows.

(4) Future Outlook

While the overall domestic economy is expected to continue its moderate recovery, supported by improvements in corporate earnings and stable employment and income conditions, the outlook remains uncertain. Continued attention is required with respect to factors such as U.S. policy trends, a diversification of geopolitical risks, prolonged inflation, and fluctuations in financial and capital markets.

In the information services industry, IT investment by companies is expected to continue increasing, driven by medium- to long-term challenges such as implementing generative AI, addressing labor shortages, promoting digital transformation (DX), and renewing conventional systems. In the business areas surrounding the Company, there is a growing need to respond appropriately to these demands.

Under these circumstances, the Company will focus on securing and developing engineers, while providing high-quality, high value-added services to address customer challenges and contribute to their businesses. In addition, the Company will pursue further business expansion by concentrating resources in highly profitable areas, strengthening support for IT services related to DX initiatives such as AI and cloud services, and creating new businesses in line with advances in IT technologies.

For the next fiscal year, the Company forecasts net sales of ¥17,500 million (up 5.8% year-on-year), operating profit of ¥1,750 million (up 6.3% year-on-year), ordinary profit of ¥1,814 million (up 6.6% year-on-year), and profit of ¥1,221 million (down 4.3% year-on-year).

These forecasts are based on information currently available to the Company, and actual results may differ from these projections due to various factors.

(5) Basic Policy for Profit Distribution and Dividends for the Current and Next Fiscal Years

The Company regards the return of profits to shareholders as one of its key management priorities. While maintaining a strong management foundation and achieving sustained long-term earnings growth, its basic policy is to provide stable and continuous dividends, with a target dividend payout ratio of 40% or more.

The year-end dividend for the fiscal year under review is scheduled to be ¥18.00 per share, taking into consideration the business performance for the fiscal year ended March 31, 2026.

As a result, the annual dividend will be ¥34.00 per share, resulting in a dividend payout ratio of 41.3%.

For the next fiscal year, the Company plans to pay an annual dividend of ¥34.00 per share (comprising an interim dividend of ¥17.00 and a year-end dividend of ¥17.00).

2. Basic Policy on Selection of Accounting Standards

As the Company's operations are limited to Japan and it has no overseas business or financing activities, it applies Japanese GAAP as its accounting standards. However, the Company intends to respond appropriately going forward, taking into account trends among domestic companies regarding the adoption of the International Financial Reporting Standards (IFRS).

3. Non-consolidated Financial Statements and Principal Notes

(1) Non-consolidated Balance Sheets

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	6,697,860	5,842,779
Accounts receivable - trade	3,150,446	3,366,447
Contract assets	1,324	1,331
Securities	498,800	696,860
Work in process	2,492	7,063
Prepaid expenses	71,272	66,253
Other	12,880	240,301
Total current assets	10,435,076	10,221,038
Non-current assets		
Property, plant and equipment		
Buildings	145,543	136,938
Accumulated depreciation	(109,750)	(94,705)
Buildings, net	35,793	42,232
Tools, furniture and fixtures	79,062	86,326
Accumulated depreciation	(58,961)	(52,500)
Tools, furniture and fixtures, net	20,101	33,825
Leased assets	3,499	45,994
Accumulated depreciation	(3,499)	(5,781)
Leased assets, net	-	40,213
Total property, plant and equipment	55,894	116,271
Intangible assets		
Software	17,765	11,937
Other	4,670	4,670
Total intangible assets	22,435	16,607
Investments and other assets		
Investment securities	2,285,406	2,731,019
Leasehold and guarantee deposits	204,118	246,947
Insurance funds	737,298	831,466
Prepaid pension costs	635,698	842,150
Deferred tax assets	253,827	215,031
Other	16,172	15,059
Total investments and other assets	4,132,521	4,881,674
Total non-current assets	4,210,851	5,014,554
Total assets	14,645,927	15,235,593

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Short-term borrowings	210,000	210,000
Accounts payable - other	262,136	279,657
Accrued expenses	593,009	629,631
Income taxes payable	276,830	260,411
Provision for bonuses	1,199,920	1,174,380
Provision for share-based payments	-	57,770
Provision for loss on orders received	84	-
Other	330,839	319,959
Total current liabilities	2,872,820	2,931,809
Non-current liabilities		
Lease liabilities	-	37,556
Provision for retirement benefits for directors (and other officers)	88,970	-
Other	-	85,590
Total non-current liabilities	88,970	123,146
Total liabilities	2,961,790	3,054,956
Net assets		
Shareholders' equity		
Share capital	733,360	733,360
Capital surplus		
Legal capital surplus	623,845	623,845
Other capital surplus	700	190,322
Total capital surplus	624,545	814,167
Retained earnings		
Legal retained earnings	144,000	144,000
Other retained earnings		
General reserve	4,090,000	4,090,000
Retained earnings brought forward	6,342,254	7,085,128
Total retained earnings	10,576,254	11,319,128
Treasury shares	(371,840)	(841,335)
Total shareholders' equity	11,562,319	12,025,321
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	139,103	172,600
Revaluation reserve for land	(17,285)	(17,285)
Total valuation and translation adjustments	121,818	155,315
Total net assets	11,684,137	12,180,636
Total liabilities and net assets	14,645,927	15,235,593

(2) Non-consolidated Statements of Income

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	15,820,459	16,548,199
Cost of sales	12,371,749	12,799,939
Gross profit	3,448,709	3,748,260
Selling, general and administrative expenses	1,862,969	2,102,260
Operating profit	1,585,740	1,645,999
Non-operating income		
Interest income	555	2,673
Interest on securities	25,162	37,159
Dividend income	8,768	12,464
Proceeds of real estate rent	996	1,005
Subsidy income	340	3,630
Miscellaneous income	2,476	2,485
Total non-operating income	38,299	59,418
Non-operating expenses		
Interest expenses	1,560	1,959
Commission expenses	-	569
Loss on cancellation of insurance policies	10,571	-
Expenses of real estate rent	539	635
Miscellaneous losses	205	175
Total non-operating expenses	12,876	3,339
Ordinary profit	1,611,162	1,702,079
Extraordinary income		
Gain on sale of investment securities	15,975	24,767
Total extraordinary income	15,975	24,767
Extraordinary losses		
Loss on retirement of non-current assets	692	23
Total extraordinary losses	692	23
Profit before income taxes	1,626,445	1,726,823
Income taxes - current	428,885	427,728
Income taxes - deferred	8,313	22,825
Total income taxes	437,198	450,553
Profit	1,189,246	1,276,269

Detailed Statement of Cost of Sales

Category	Note	For the fiscal year ended March 31, 2025		For the fiscal year ended March 31, 2026	
		Amount (Thousands of yen)	Composition ratio (%)	Amount (Thousands of yen)	Composition ratio (%)
1. Personnel expenses					
Salaries		6,296,245		6,726,139	
Bonuses		1,064,027		1,011,181	
Provision for bonuses		1,096,512		1,070,752	
Legal welfare expenses		1,302,228		1,348,139	
Other		92,198		24,688	
Subtotal		9,851,212	79.6	10,180,900	79.5
2. Outsourcing expenses		2,358,652	19.1	2,456,054	19.2
3. Expenses					
Rent		101,945		108,948	
Rental expenses		2,830		2,229	
Travel and transportation expenses		12,523		15,612	
Depreciation		-		-	
Other		42,921		40,766	
Subtotal		160,220	1.3	167,555	1.3
Total manufacturing costs for the period		12,370,084	100.0	12,804,510	100.0
Balance of work in process at beginning of period		4,157		2,492	
Total		12,374,242		12,807,002	
Balance of work in process at end of period		2,492		7,063	
Cost of sales		12,371,749		12,799,939	

(Note)

For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Method of cost accounting Job order costing based on actual costs	Method of cost accounting Same as on the left

(3) Non-consolidated Statements of Changes in Equity
Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Thousands of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
					General reserve	Retained earnings brought forward		
Balance at beginning of period	733,360	623,845	678	624,523	144,000	4,090,000	5,634,894	9,868,894
Changes during period								
Dividends of surplus							(481,886)	(481,886)
Profit							1,189,246	1,189,246
Purchase of treasury shares								
Disposal of treasury shares			21	21				
Net changes in items other than shareholders' equity								
Total changes during period	-	-	21	21	-	-	707,359	707,359
Balance at end of period	733,360	623,845	700	624,545	144,000	4,090,000	6,342,254	10,576,254

	Shareholders' equity		Valuation and translation adjustments			Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments	
Balance at beginning of period	(371,818)	10,854,960	129,036	(17,285)	111,751	10,966,711
Changes during period						
Dividends of surplus		(481,886)				(481,886)
Profit		1,189,246				1,189,246
Purchase of treasury shares	(36)	(36)				(36)
Disposal of treasury shares	14	36				36
Net changes in items other than shareholders' equity			10,066		10,066	10,066
Total changes during period	(21)	707,359	10,066	-	10,066	717,426
Balance at end of period	(371,840)	11,562,319	139,103	(17,285)	121,818	11,684,137

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Thousands of yen)

	Shareholders' equity							
	Share capital	Capital surplus			Retained earnings			
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		Total retained earnings
					General reserve	Retained earnings brought forward		
Balance at beginning of period	733,360	623,845	700	624,545	144,000	4,090,000	6,342,254	10,576,254
Changes during period								
Dividends of surplus							(533,395)	(533,395)
Profit							1,276,269	1,276,269
Purchase of treasury shares								
Disposal of treasury shares			189,622	189,622				
Net changes in items other than shareholders' equity								
Total changes during period	-	-	189,622	189,622	-	-	742,874	742,874
Balance at end of period	733,360	623,845	190,322	814,167	144,000	4,090,000	7,085,128	11,319,128

	Shareholders' equity		Valuation and translation adjustments			Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments	
Balance at beginning of period	(371,840)	11,562,319	139,103	(17,285)	121,818	11,684,137
Changes during period						
Dividends of surplus		(533,395)				(533,395)
Profit		1,276,269				1,276,269
Purchase of treasury shares	(584,536)	(584,536)				(584,536)
Disposal of treasury shares	115,041	304,663				304,663
Net changes in items other than shareholders' equity			33,497		33,497	33,497
Total changes during period	(469,495)	463,001	33,497	-	33,497	496,498
Balance at end of period	(841,335)	12,025,321	172,600	(17,285)	155,315	12,180,636

(4) Non-consolidated Statements of Cash Flows

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	1,626,445	1,726,823
Depreciation	13,715	40,279
Amortization of long-term prepaid expenses	4,823	5,588
Increase (decrease) in provision for bonuses	79,450	(25,540)
Increase (decrease) in provision for loss on orders received	84	(84)
Decrease (increase) in prepaid pension costs	(73,625)	(206,452)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(38,400)	(88,970)
Interest and dividend income	(34,487)	(52,298)
Interest expenses	1,560	1,959
Proceeds of real estate rent	(996)	(1,005)
Expenses of real estate rent	539	635
Loss on retirement of non-current assets	692	23
Decrease (increase) in trade receivables	(186,978)	(216,000)
Decrease (increase) in contract assets	283	(7)
Decrease (increase) in prepaid expenses	(8,242)	5,018
Decrease (increase) in other assets	4,516	89,837
Loss (gain) on sale of investment securities	(15,975)	(24,767)
Increase (decrease) in accrued expenses	31,814	36,621
Increase (decrease) in accrued consumption taxes	16,535	(21,628)
Increase (decrease) in other liabilities	(138,453)	166,509
Other, net	444	4,608
Subtotal	1,283,745	1,441,152
Interest and dividends received	29,868	51,219
Interest paid	(1,560)	(1,990)
Income taxes paid	(384,951)	(445,170)
Net cash provided by (used in) operating activities	927,101	1,045,211
Cash flows from investing activities		
Purchase of property, plant and equipment	(4,877)	(52,038)
Purchase of intangible assets	-	(319)
Purchase of investment securities	(931,467)	(1,002,342)
Purchase of securities	-	(100,000)
Proceeds from sale of investment securities	24,330	30,167
Proceeds from redemption of securities	300,000	500,000
Payments into time deposits	(1,000,000)	(1,000,000)
Proceeds from withdrawal of time deposits	1,000,000	1,000,000
Purchase of insurance funds	(94,167)	(94,167)
Proceeds from cancellation of insurance funds	183,515	-
Payments for expenses of real estate rent	(332)	(439)
Proceeds from rental of real estate for rent	996	1,005
Payments of leasehold and guarantee deposits	(6,149)	(150,805)
Proceeds from refund of leasehold and guarantee deposits	448	783
Other, net	160	160
Net cash provided by (used in) investing activities	(527,543)	(867,995)
Cash flows from financing activities		
Repayments of lease liabilities	-	(2,510)
Purchase of treasury shares	(36)	(584,536)
Proceeds from sale of treasury shares	36	304,663
Dividends paid	(480,946)	(534,290)
Decrease (increase) in deposit paid for repurchase of treasury stock	-	(215,622)

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net cash provided by (used in) financing activities	(480,947)	(1,032,296)
Net increase (decrease) in cash and cash equivalents	(81,389)	(855,080)
Cash and cash equivalents at beginning of period	6,279,249	6,197,860
Cash and cash equivalents at end of period	6,197,860	5,342,779

(5) Notes to Non-consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Share of profit and loss of entities accounted for using equity method, etc.)

Not applicable, as the Company does not have any affiliates.

(Segment information, etc.)

a. Segment information

The Company operates a single business segment consisting of the Information Services Business and related ancillary services. Accordingly, there are no reportable segments, and disclosures for the previous fiscal year and the fiscal year under review have been omitted.

b. Related information

For the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

1. Information by product and service

Information is omitted as the Company operates a single business segment consisting of the Information Services Business and related ancillary services.

2. Information by region

(1) Net sales

Not applicable since there is no net sales amount to external customers outside Japan.

(2) Property, plant and equipment

Not applicable since there are no property, plant and equipment located outside Japan.

3. Information by major customer

Name of customer	Net sales (Thousands of yen)	Related segments
TOYOTA SYSTEMS CORPORATION	3,708,747	—

(Note) As the Company is a single business segment, information on related segments is omitted.

For the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

1. Information by product and service

Information is omitted as the Company operates a single business segment consisting of the Information Services Business and related ancillary services.

2. Information by region

(1) Net sales

Not applicable since there is no net sales amount to external customers outside Japan.

(2) Property, plant and equipment

Not applicable since there are no property, plant and equipment located outside Japan.

3. Information by major customer

Name of customer	Net sales (Thousands of yen)	Related segments
TOYOTA SYSTEMS CORPORATION	3,928,689	—

(Note) As the Company is a single business segment, information on related segments is omitted.

(Per share information)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net assets per share	¥751.64	¥795.48
Basic earnings per share	¥76.50	¥82.37

- (Notes)
1. Diluted earnings per share are not provided as there are no potential shares with dilutive effect.
 2. The basis for the calculation of basic earnings per share is as follows.
 3. The Company conducted a 2-for-1 stock split of its common shares on October 1, 2024. The figures for net assets per share and basic earnings per share have been calculated based on the assumption that the stock split had taken place at the beginning of the fiscal year ended March 31, 2025.

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit (Thousands of yen)	1,189,246	1,276,269
Amount not attributable to common shareholders (Thousands of yen)	-	-
Profit attributable to common shares (Thousands of yen)	1,189,246	1,276,269
Average number of common shares outstanding during the period (Shares)	15,544,735	15,493,194

(Significant subsequent events)

Not applicable.